



**South East  
Strategic Partnership  
for Migration**

*Helping the South East Monitor Trends, Address Challenges, Maximise Opportunities and Inform National Policy*

# South East Strategic Partnership for Migration

Business Plan 2018-20

## Introduction

The South East is a very large and diverse region with England's highest number of local authorities (74) and a predominantly two tier structure requiring effective engagement at County, Unitary and District levels. It hosts the largest number of migrants in the UK (with the exception of London), is a global gateway by sea, air and rail and is a hub for many other migrants en route to other parts of the UK.

The core purpose of the South East Strategic Partnership for Migration (SESPM) is to provide strategic leadership, advice and coordination for migration policy issues affecting the South East region. We also provide specialist delivery on programmes such as asylum dispersal, the regional coordination and matching of the Refugee Resettlement Programme including English for Speakers of Other Languages (ESOL) and unaccompanied migrant children's programmes.

SESPM operates through an effective minimalist structure with a lead officer 100% dedicated to migration issues supported by a small team of part time and seconded staff based within the South East England Councils (SEEC). This enables one point of contact which connects into the heart of the South East. The established networks and structures of SESPM and SEEC enable us to achieve excellent value for money in the delivery of effective two way communication between the Home Office and local partners; ensuring Home Office objectives including controlling and managing migration, safeguarding the vulnerable and host communities, improving customer service and promoting growth are communicated and appropriately supported through strengthened partnership working.

The partnership is overseen by an Executive Board chaired by an elected local authority leader. Following a review of governance the core membership will now include three further Councillors, Local Authority Chief Executives/Lead Officers, National Police Chiefs Councils, Home Office (covering key business areas), Oxford University and COMPASS accommodation provider.

In addition, there is a far reaching sub-regional structure based round four geographical areas, which enable SESPM to remain close to those supporting migrants on the ground. This includes voluntary sector, health practitioners, emergency and public services, and the No Recourse to Public Funds (NRPF) network.

The Board agrees the business plan and objectives. The objectives reflect the requirements of the Enabling Grant Agreement with the Home Office and agreed regional priorities

Progress against the business plan will be reported in line with the grant requirements i.e. in submission of grant payment requests, quarterly and end of year reports in addition to scrutiny at the Executive Board meetings. Whilst this plan covers a two year period 2018-20, it will be reviewed after the first year.

## 2018-20 – Focus at a Glance

We will prioritise our work on widening asylum dispersal, and coordination of the Refugee Resettlement programmes (including ESOL) and the National Transfer Scheme (NTS) for Unaccompanied Asylum Seeking Children's (UASC) programmes.

We will support local understanding and objectively assess the regional impact of the introduction of new policy. Embedding a place based approach, we will endeavour to hear from local authorities as to what works best in each locality when managing migration across the South East and relay this to the Home Office.

We will respond flexibly and effectively to changes in migration policy and decision making that could result following the referendum vote to leave the EU (Brexit).

We will continue to identify regional migration priorities and maintain and build robust, cross sector partnerships through the facilitation and coordination of regular Sub Regional Strategic Migration Groups, the Regional Executive Board and the regional NRPF network.

We will seek to support local and national priorities such as promoting community integration, voluntary returns and combatting modern slavery.

We will continue to provide an effective single point of contact for the South East region on migration issues remaining an effective and efficient two-way conduit between central sources such as Home Office Communications, National Asylum Support Forum and Migration Advisory Committee, Local Authorities and other local partners.

We will continue to represent the South East region on national bodies including the Local Government Association Asylum, Migration and Refugee Task Force, the Association of Directors of Children's Services Asylum Task Force, the Voluntary Returns Steering Group and the National No Recourse to Public Funds Network.

## SESPM – How we work

The work of SESPM is guided by the following ways in which we work with our partners:

- Maintaining objectivity, fairness and an equitable approach that is politically neutral and non-judgemental
- Understanding shared concerns, informing, enabling and providing a platform for others in the South East who are involved with migration
- Sharing expertise and good practice amongst others in the South East
- Respecting different perspectives and approaches
- Combining flexibility to respond to events alongside planned activities
- Using evidence and facts to guide our work
- Remaining accountable, transparent and working to professional standards

## Strategic objectives

1. **Engaging and networking.** Provide an efficient, flexible and quality means of engagement for the Home Office and local partners in the South East to effectively identify, understand, communicate and address migration issues of national and local importance. Engaging senior representatives from South East local authorities, identifying and maintaining networks of the key statutory and voluntary sector partners involved with migration.
2. **Assisting partners in the South East to respond to migration priorities.** Support South East Local Authorities to help them respond to the challenges migration may cause. This will include assisting partners to identify local priorities, enhancing their understanding of the local impact of migration and sharing this understanding with the Home Office. For 2018-20 this will include: the widening of asylum dispersal, Refugee Resettlement schemes, UASCs, combatting Modern Slavery, promoting awareness and understanding of the voluntary returns options, enhancing the asylum process (including accommodation), integration, community cohesion and the implications of Brexit.
3. **Support the development of evidence based policy and practice** Gathering evidence, monitoring trends, analysing and reporting on the impacts of migration to and from the South East, identifying and sharing good practice in terms of responding to migration issues, training and dissemination of information. We have modest additional resources through the Controlling Migration Fund to support this objective for UASC.
4. **Implementing programmes, training and coordination.** Providing a South East coordination role for Home Office programmes, such as Refugee Resettlement Schemes, The National Transfer Scheme (NTS) for UASC, the Vulnerable Children's Resettlement Scheme (VCRS) and other initiatives as appropriate, such as mapping and promoting good practice of ESOL provision.

## Strategic Objectives for the 2018-20 SESP Business Plan

Strategic Objective 1	Actions	Target/KPI	Lead	Timescale	Projected Outcome	Engagement
<b>Engaging &amp; networking.</b>	1.1 Provide a single point of contact & engagement for all relevant government departments, local authorities & partners.	<ul style="list-style-type: none"> <li>• SESP meeting schedule delivered</li> <li>• Respond in a timely way to enquiries</li> <li>• Dissemination of information to all relevant partners.</li> <li>• Attendance &amp; Partner meetings</li> </ul>	<p>SESPM Manager</p> <p>SESPM Refugee Resettlement coordinator</p> <p>SESPM Principal Social Worker for UASC</p> <p>SEEC Director</p>	Ongoing throughout 2018-20	<ul style="list-style-type: none"> <li>• Rapid &amp; effective passing of information to enable partners to be aware of the major changes such as the impact of the new legislation &amp; policy including the 2016 Immigration Act and initiatives such as Children’s Programmes (NTS) &amp; Refugee Resettlement coordination.</li> <li>• Coordinated &amp; collated reaction to changes &amp; developments such as fluctuating levels of asylum intake &amp; support and an equitable impact of migration on local public services.</li> </ul>	We will achieve these aims by regular contact with the organisations listed in the Annex attached

Strategic Objective 1	Actions	Target/KPI	Lead	Timescale	Projected Outcome	Engagement
					<ul style="list-style-type: none"> <li>• Central communications are disseminated appropriately &amp; where appropriate guidance &amp; follow up actions undertaken to ensure understanding.</li> <li>• Effective two way communications at this level will provide evidence that can inform effective strategies for controlling migration and local costs.</li> </ul>	
	1.2 Facilitate a South East Executive Board	<ul style="list-style-type: none"> <li>• Quarterly Board meetings</li> <li>• Pan region local authority representation</li> <li>• Cross sector representation</li> <li>• Provision of a strategic overview &amp; expert resource on the impact of migration in the South East</li> </ul>	SESPM Chair SESPM Manager SEEC Director	A minimum of four times a year & regular reporting back on progress.	<ul style="list-style-type: none"> <li>• Implement review of the board membership</li> <li>• Identification of regional priorities &amp; agreed actions to address the strategic objectives</li> <li>• Report on progress of actions &amp; share good practice</li> <li>• Facilitated communications between central &amp; local government on key migration issues</li> <li>• Achieving a shared</li> </ul>	We will achieve these aims by regular contact with the organisations listed in the Annex attached

Strategic Objective 1	Actions	Target/KPI	Lead	Timescale	Projected Outcome	Engagement
					<p>understanding between the Executive Board and Home Office of a 'place based' approach in the South East</p> <ul style="list-style-type: none"> <li>• Work is effectively monitored.</li> <li>• Programme work is identified, presented and, where appropriate, mini business case(s) are presented for approval if required.</li> <li>• Regional migration impacts and trends are identified and presented to inform local/regional/national considerations.</li> <li>• The board is made aware of issues, risks and opportunities within the region.</li> <li>• National initiatives are shared and discussed. Examples include: Refugee Resettlement, Children's Programmes such as UASC</li> </ul>	



Strategic Objective 1	Actions	Target/KPI	Lead	Timescale	Projected Outcome	Engagement
					National Transfer Scheme, Community Sponsorship, Controlling Migration Fund, Modern Slavery and the potential implications of Brexit.	
	<p>1.3 Facilitate an action focused sub-regional engagement mechanism in Hampshire &amp; Isle of Wight, Kent, Surrey &amp; Sussex and Thames Valley</p> <ul style="list-style-type: none"> <li>• Identifying and bringing in new partners and networks</li> <li>• Facilitating a regular programme of meetings</li> <li>• Ensure meetings take a holistic approach to the key issues including : asylum dispersal and support, Refugee Resettlement, children’s programmes, community safety including modern slavery, public services including housing,</li> </ul>	<ul style="list-style-type: none"> <li>• Four Sub regional strategic migration groups serviced.</li> <li>• Meetings in each sub region are held a minimum of three times per year.</li> <li>• Appropriate cross sector attendance.</li> <li>• Email distributions are maintained on important issues between meetings.</li> </ul>	SESPM Manager	A minimum of three times a year and regular reporting back on progress.	<ul style="list-style-type: none"> <li>• Sub regional experiences of migration are shared and priorities/developing issues identified for presentation to the Executive Board.</li> <li>• Review progress and receive feedback on resettlement programmes, including opportunities and challenges.</li> <li>• Initiatives are discussed in detail such as, asylum dispersal and support including local issues, operational impacts of changes such as those to the Immigration Rules and new policy areas</li> <li>• Best practice examples identified and supported</li> </ul>	

Strategic Objective 1	Actions	Target/KPI	Lead	Timescale	Projected Outcome	Engagement
	<p>health, education, employment, policing, Home Office priorities and enforcement and cohesion</p>				<p>and where agreed shared across the region.</p> <ul style="list-style-type: none"> <li>• Ensure sub regional views are represented at the Executive board to inform regional priorities.</li> <li>• Support for local initiatives such as integration projects</li> </ul>	
	<p>1.4 Facilitation of the South East NRPF Network with a focus to include:</p> <ul style="list-style-type: none"> <li>• Awareness of the CONNECT data base</li> <li>• Options for voluntary returns</li> <li>• Identify &amp; seek to address key issues of local authorities in responding to NRPF</li> <li>• Connect local partners with the Interventions &amp; Sanctions Directorate local partnership managers</li> <li>• Connect partners directly</li> </ul>	<ul style="list-style-type: none"> <li>• Number of meetings</li> <li>• Numbers of people attending</li> <li>• Email distribution</li> </ul>	<p>SESPM Manager</p>	<p>Twice yearly</p>	<ul style="list-style-type: none"> <li>• Two meetings per year to address emerging issues &amp; share good practice.</li> <li>• Identify key issues of concern working together with the National NRPF Network, SE Local Authorities, UKVI Interventions &amp; Sanctions Managers, Voluntary Returns Unit &amp; voluntary sector colleagues</li> <li>• Increased uptake of the CONNECT data base to achieve cost reduction for local authorities &amp; increase the speed of casework</li> </ul>	

Strategic Objective 1	Actions	Target/KPI	Lead	Timescale	Projected Outcome	Engagement
	with the national network				resolution for NRPF cases. <ul style="list-style-type: none"> <li>• Increased connection with the Interventions &amp; Sanctions Directorate and options for local authorities to explore embedded officer options &amp; expedited premium line status checks.</li> <li>• Provision of expert input on implications of national case law</li> </ul>	
	1.5 Maintain a network of key contacts & organisations involved with migration in the South East	Maintaining an updated distribution list of partners	SESPM Manager	Ongoing throughout 2018-20	<ul style="list-style-type: none"> <li>• Enhanced flow of information &amp; relevant contacts in the South East</li> </ul>	
	1.6 Maintain the SESP element of the SEEC website to provide a useful focal point for disseminating information to partners.	Quarterly review of Website to ensure updated information is shared.	SESPM Manager	Ongoing throughout 2018-20	<ul style="list-style-type: none"> <li>• Enhanced flow of information in the South East.</li> </ul>	

Strategic Objective 2	Actions	Target/KPI	Lead	Timescale	Expected Outcome	Engagement
<p><b>Assisting partners in the South East to respond to migration priorities.</b></p>	<p>2.1 Delivery of a programme of engagement with local authorities &amp; other partners to understand the local context &amp; the Home Office priorities (now being overseen under one central command structure). The topics to include those below &amp; others that may arise:</p> <ul style="list-style-type: none"> <li>• Widening Dispersal: Establish and implement with UKVI a strategic engagement mechanism across all SE authorities</li> <li>• Provide appropriate introductions to key local authority representative</li> <li>• Facilitate &amp; support meetings (initial and ongoing).</li> <li>• Collation of responses of local authorities &amp; facilitation of ongoing collective discussion through the sub-regional strategic migration groups.</li> </ul>	<ul style="list-style-type: none"> <li>• Arranging &amp; recording a programme of meetings between SESPM, UKVI COMPASS Delivery Managers, Asylum Accommodation provider, local authority leads, voluntary sector</li> </ul>	<p>SESPM Manager</p>	<p>Ongoing throughout 2018-20</p>	<ul style="list-style-type: none"> <li>• Local authorities receive clear information about asylum dispersal &amp; resettlement programmes &amp; understand the differences between them.</li> <li>• Meetings are arranged with South East Councils requesting County Coordination in two tier authorities and individual/clustered meetings with Unitary &amp; District authorities.</li> <li>• Meeting outcomes are recorded &amp; next steps agreed.</li> <li>• Levels of participation are identified &amp; barriers to participation recorded and where possible mitigated.</li> <li>• Enable discussion on local cluster levels &amp; seek agreement including trigger points to meet should accommodation</li> </ul>	<p>We will achieve these aims by regular contact with the organisations listed in the Annex attached</p>

Strategic Objective 2	Actions	Target/KPI	Lead	Timescale	Expected Outcome	Engagement
					<p>requirements increase on a local or national basis.</p> <ul style="list-style-type: none"> <li>• A full understanding by all parties of the local housing environment, public services impacts &amp; pressures. These conveyed &amp; understood by the Home Office to inform dispersal allocation profiles.</li> <li>• An enhanced two-way communication between local authorities &amp; Home Office.</li> <li>• Better understanding of the opportunities &amp; challenges presented by migration in the South East.</li> <li>• Discussion &amp; sharing of good practice</li> <li>• Awareness raised with relevant parties on the issue</li> <li>• The better sharing of information amongst partners, via email, the web site, events &amp; day to day</li> </ul>	

Strategic Objective 2	Actions	Target/KPI	Lead	Timescale	Expected Outcome	Engagement
					contact.	
	<p>2.2 Identify where support is needed to assist local authorities in the delivery of work related to migration. To include:</p> <ul style="list-style-type: none"> <li>• Arranging and recording a programme of meetings on the issues in the overall objective, such as Refugee Resettlement &amp; Children’s Programmes.</li> <li>• The meetings between SESPM, Home Office (UKVI Etc.) COMPASS Delivery Managers Asylum Accommodation provider &amp; local authority leads, voluntary sector &amp; others covering the South East.</li> </ul>	<ul style="list-style-type: none"> <li>• Meetings arranged, action points identified &amp; notes recorded</li> <li>• Links &amp; relationships established with key parties.</li> <li>• Specific topic-focussed events held to support local authority needs.</li> </ul>	<p>SESPM Manager</p> <p>SESPM Refugee Resettlement coordinator</p> <p>SESPM Principal Social Worker for UASC</p>	<p>Ongoing throughout 2018-20</p> <p>Regular events held for all programmes.</p>	<ul style="list-style-type: none"> <li>• Meetings are arranged with SE Councils requesting County Coordination in two tier authorities &amp; individual/clustered meetings with Unitary &amp; District authorities.</li> <li>• An enhanced understanding of the local environment &amp; public services impacts &amp; pressures is conveyed to support the Home Office RASI place based focus.</li> <li>• Specialist staff (UASC and Refugee Resettlement) provides ongoing single point of contact for all stakeholders proving support &amp; programme coordination.</li> <li>• A schedule of stakeholder events is delivered for all programmes.</li> <li>• A practitioners' forum for</li> </ul>	

Strategic Objective 2	Actions	Target/KPI	Lead	Timescale	Expected Outcome	Engagement
					<p>Children’s programmes is facilitated.</p> <ul style="list-style-type: none"> <li>• The development an assessment tool with UASC to encourage consistent practice across the region.</li> <li>• Delivery of a UASC specific training programme across the region</li> <li>• Specialist staff attends sub-regional events as required by local authorities such as Refugee Resettlement Boards run at County Council level.</li> <li>• Awareness raised with relevant parties on the issue</li> <li>• The better sharing of information amongst partners, via email, events &amp; day to day contact.</li> </ul>	
	<p>2.3 Delivering a coordination role in UASC &amp; Resettlement programmes,</p>	<ul style="list-style-type: none"> <li>• Numbers of refugees resettled.</li> <li>• Numbers of UASC transferred within and out of region.</li> </ul>	<p>SESPM Manager  SESPM Refugee</p>	<p>Ongoing throughout 2018-20</p>	<ul style="list-style-type: none"> <li>• The South East participates in resettlement schemes &amp; refugees are successfully resettled.</li> <li>• The South East successfully</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

Strategic Objective 2	Actions	Target/KPI	Lead	Timescale	Expected Outcome	Engagement
			Resettlement coordinator  SESPM Principal Social Worker for UASC		<p>participates in the UASC National transfer scheme that in a way that is appropriate for local authorities and UASC.</p> <ul style="list-style-type: none"> <li>• SESPM provides ongoing local support to partners through attending sub regional meetings and running workshops where appropriate to share good practice on these topics.</li> </ul>	

Strategic Objective 3	Actions	Indicators	Lead	Timescale	Expected Outcome	Engagement
<b>Support the development of evidence based policy &amp; practice.</b>	<p>3.1 Facilitate targeted information exchange &amp; dissemination migration policy including:</p> <ul style="list-style-type: none"> <li>• Collation of information &amp; research relating to migration issues locally (and where relevant, nationally)</li> <li>• Identify key partners for specific local knowledge &amp; input.</li> <li>• Collect information on &amp; facilitate sharing of practice</li> </ul>	<ul style="list-style-type: none"> <li>• Regular reports &amp; updates to &amp; from partners</li> <li>• Meeting consultation deadlines</li> <li>• Regional &amp; sub-regional events organised regularly on specific topics</li> </ul>	<p>SESPM Manager</p> <p>SESPM VPRS coordinator</p> <p>SESPM Principal Social Worker for UASC</p>	<p>Ongoing throughout 2018-20</p> <ul style="list-style-type: none"> <li>• Migration &amp; resettlement statistics – quarterly</li> </ul>	<ul style="list-style-type: none"> <li>• Local authorities have access to reliable, relevant &amp; timely information shared in a user friendly way</li> <li>• Local authorities have a central point in the South East to which they can report emerging issues, share concerns and identify challenges.</li> <li>• There is a targeted way to</li> </ul>	<p>We will achieve these aims by regular contact with the organisations listed in the Annex attached</p>



Strategic Objective 3	Actions	Indicators	Lead	Timescale	Expected Outcome	Engagement
	<ul style="list-style-type: none"> <li>• Bespoke consultation meetings on specific policy areas as required</li> <li>• Scope enabling training events on specific topics as they arise – regionally &amp; sub-regionally.</li> <li>• Tailor meeting agendas to policy developments</li> <li>• Continue to promote awareness of modern slavery</li> <li>• Collate partners positions in response to policy areas</li> </ul>	<ul style="list-style-type: none"> <li>• Evaluation built in to the operation of SESPМ’s operational &amp; strategic work</li> <li>• Migration data for the South East is produced, maintained &amp; circulated</li> </ul>	<p>SEEC Director</p> <p>SEEC person (for the dashboard)</p>	<p>rially</p> <ul style="list-style-type: none"> <li>• Local data-annually (for the South East England Councils dashboard)</li> </ul>	<p>respond to issues in order to influence policy as it applies in the South East.</p> <ul style="list-style-type: none"> <li>• Sharing of expertise across the South East</li> <li>• Partners are supported to make informed evidence based decisions.</li> <li>• Good practice examples disseminated to partners &amp; adopted</li> <li>• Reduction in costs incurred to local authorities through sharing good practice, for example on the commissioning of ESOL</li> <li>• Support partners understanding of immigration issues</li> <li>• Increase in partners’ preparedness &amp; ability to effectively respond to immigration issues, such as resettlement programmes and UASC transfer scheme</li> </ul>	

Strategic Objective 3	Actions	Indicators	Lead	Timescale	Expected Outcome	Engagement
	3.2 Provide proactive input into national fora	<ul style="list-style-type: none"> <li>Submissions to, engagement with &amp; attendance at a range of national fora</li> </ul>	SESP Manager  SESP Refugee Resettlement coordinator  SESP Principal Social Worker for UASC  SEEC Director	Ongoing throughout 2018-20	<ul style="list-style-type: none"> <li>High quality, evidence-based input on SE migration issues to national groups such as: Parliamentary Committees, APPG, Local Government Association Migration Task Group, ADCS Training Committee, Assisted Voluntary Returns Steering Group &amp; the Directors of Children’s Services</li> <li>Provide regional input to national bodies including the LGA Asylum and Migration Task Force; Association of Directors of Children’s Services Migration Task Force; &amp; the National No Recourse to Public Funds National Steering Group</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
	3.3 Respond to consultations on behalf of the South East where permitted under terms of grant	<ul style="list-style-type: none"> <li>Relevant consultations</li> </ul>	SESP Manager	Ongoing throughout 2018-20	<ul style="list-style-type: none"> <li>Coordination, collation &amp; submission of responses to</li> </ul>	

Strategic Objective 3	Actions	Indicators	Lead	Timescale	Expected Outcome	Engagement
	<p>agreement. Collate responses from local partners.</p>	<p>issued are responded to.<sup>1</sup></p>			<p>consultations as required including: Home Office, Migration Advisory Committee, COMPAS Refugee Integration Projects Steering Group &amp; other appropriate consultations.</p> <ul style="list-style-type: none"> <li>• Prepare background papers &amp; consultation templates to enable partners to respond in an effective &amp; time efficient way.</li> <li>• Identify &amp; present issues of regional significance and present through the Executive, LGA or other strategic body as appropriate.</li> <li>• Act as a single point of contact for central communications; reaching appropriate partners &amp; providing effective follow up.</li> </ul>	

<sup>1</sup> The targets for this activity are included in the schedules of the Enabling Grant.

Strategic Objective 3	Actions	Indicators	Lead	Timescale	Expected Outcome	Engagement
	<p>3.4 Maintain &amp; develop relationships with key Home Office official (UKVI, Voluntary Return, Refugee Resettlement Central Team, Immigration Compliance &amp; Enforcement, Interventions &amp; Sanctions Directorate.) &amp; other bodies to ensure two-way flow of information</p>	<ul style="list-style-type: none"> <li>Key stakeholders identified and engaged across all programmes</li> </ul>	<p>SESPM Manager UKVI Voluntary Returns Lead UKVI Interventions &amp; Sanctions Managers</p>	<p>Ongoing throughout 2018-20</p>	<ul style="list-style-type: none"> <li>Discussion at every sub regional meeting</li> <li>Links are made to facilitate practical training such as forgery awareness</li> <li>Information is disseminated through the email distribution</li> <li>Awareness sessions/workshops undertaken where appropriate</li> </ul>	
	<p>3.5 Facilitate discussion on local integration experiences at through the sub-regional Strategic Migration Groups &amp; attend &amp; contribute to relevant fora</p>	<ul style="list-style-type: none"> <li>An evidence base for integration interventions is created</li> </ul>	<p>SESPM Manager Local partners Home Office Refugee Resettlement Team</p>	<p>Ongoing throughout 2018-20</p>	<ul style="list-style-type: none"> <li>Key initiatives are supported such as the development of the Controlling Migration Fund</li> <li>Local priorities supported such as the Kent Roma Interest Group</li> <li>Learning across programmes is identified &amp; shared such as integration /ESOL for those on the Refugee Resettlement Programmes and applied to other programmes where</li> </ul>	

Strategic Objective 3	Actions	Indicators	Lead	Timescale	Expected Outcome	Engagement
					<p>appropriate</p> <ul style="list-style-type: none"> <li>• Good practice from initiatives such as 'Community Sponsorship' &amp; the 'Digital Register' is identified &amp; where appropriate shared across projects.</li> <li>• Undertake research &amp; coordinate task &amp; finish groups to produce recommendations as required</li> </ul>	
	<p>3.6 Develop and pilot a UASC specific 'Outcome Star' through the engagement, consultation, training of all South East local authorities.</p> <p>Facilitate a regional training programme to be accessed by all South East local authorities.</p>	<p>SW teams supporting UASC in the SE are using the UASC star as their main support planning tool.</p> <p>Local Authorities develop a consistent approach to meeting the needs of UASC including PVOT across the region.</p> <p>UASC are better prepared for different outcomes of the</p>	<p>SESPM Manager</p> <p>SESPM Principal Social Worker for UASC</p> <p>Pathways to Independence</p> <p>Triangle</p>	<p>Ongoing throughout 2018-20</p>	<ul style="list-style-type: none"> <li>• Undertake an initial consultation with 8 local authorities in SE region.</li> <li>• Develop a draft 'Outcome Star' to be piloted with the working group.</li> <li>• Produce a finalised version of the 'Outcome Star' to be rolled out across the region to produce UASC data on a both a local and regional level.</li> <li>• Provide a regional training</li> </ul>	<p>South East Directors of Children's Services.</p> <p>South East Assistant Directors of Children's Services.</p> <p>Social Work Practitioners and</p>

Strategic Objective 3	Actions	Indicators	Lead	Timescale	Expected Outcome	Engagement
		<p>asylum system</p> <p>Increase in engagement by South East local authorities in the NTS.</p>			<p>programme to Social Workers across the region to promote understanding in the following area's; Outcome Star, Triple Track Planning, Asylum Process, UASC Trauma, Child Trafficking, Modern Slavery and Age Assessment.</p>	<p>Independent Reviewing Officers from all 19 top tier Local Authorities across the South East region.</p> <p>Refugee Council</p> <p>Health Professionals working directly with UASC within the region.</p>

Strategic Objective 4	Actions	Indicators	Lead	Timescale	Expected Outcome	Engagement
<b>Implementing programmes, training and coordination</b>	<p>4.1 Deliver the outputs for the programmes within the grant agreement</p> <ul style="list-style-type: none"> <li>• Deliver training for partners engaged in the resettlement schemes &amp; the UASC National Transfer Scheme<sup>2</sup></li> <li>• Match allocations of Refugee Resettlement refugees to local implementing partners the scheme</li> <li>• Facilitate to implementation of the UASC National Transfer Scheme in the South East</li> <li>• Facilitate dialogue with local authority partners on the potential to widen the number of areas participating in asylum dispersal in the South East</li> <li>• Organise a programme of events in the South East on UASC National Transfer Scheme, resettlement schemes, asylum dispersal accommodation &amp;</li> </ul>	<p><i>To be covered in the Enabling Grant schedules</i></p>	<p>SESPM Manager</p> <p>SESPM Refugee Resettlement Program coordinator</p> <p>Children’s Programmes Coordinator</p> <p>SEEC Director</p>	<p>Refugee Resettlement Programme events quarterly</p> <p>For other activities: ongoing throughout 2018-19</p>	<ul style="list-style-type: none"> <li>• Increased capacity &amp; participation of local authorities in the South East in the context of work with &amp; addressing the impact of migration</li> <li>• Delivery of training &amp; events enhancing the capacity &amp; ability of partners to deliver responses to immigration in the South East</li> <li>• An enhancement of the skills of staff in local authorities &amp; other partners in the South East</li> <li>• Successful resettlement of refugees in the South East</li> <li>• Increased sharing of good practice</li> <li>• Form links which include potential additional funding sources to scope work areas likely to include:</li> </ul>	<p>We will achieve these aims by regular contact with the organisations listed in the Annex attached</p>

<sup>2</sup> The targets for these activities are included in the schedules of the Enabling Grant.

	<p>other topics as necessary</p> <ul style="list-style-type: none"> <li>• Organise one-off meetings on other topics as necessary</li> <li>• Negotiating an increasing capacity in the South East.</li> </ul>				<ul style="list-style-type: none"> <li>○ Health</li> <li>○ Education (all levels)</li> <li>○ Employment</li> <li>○ Benefits</li> </ul>	
	4.2 Assessment of key work areas	Review meetings & evaluation	<p>SESPM Manager</p> <p>Home Office Grant Manager</p>	Ongoing throughout 2018-19	<ul style="list-style-type: none"> <li>• The work of SESPМ is effectively matched to the priority needs.</li> <li>• A risk register is jointly produced &amp; agreed between SESPМ &amp; the Home Office</li> </ul>	



## SESPM Governance Structure

